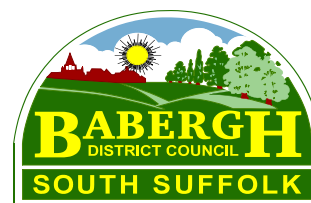




Budget Book 2019/20





Budget Book 2019/20

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GENERAL FUND REVENUE BUDGET SUMMARY

	2018/19 £'000	2019/20 £'000	Movement £'000
1 Employee Costs	7,971	7,440	(531)
2 Premises	807	870	64
3 Supplies & Services	3,577	4,291	714
4 Transport	279	208	(73)
5 Contracts	4,244	4,455	210
6 Third Party Payments	20,202	15,523	(4,679)
7 Income	(26,872)	(22,424)	4,448
8 New Homes Bonus	(866)	(683)	182
9 Charge to HRA	(1,106)	(1,128)	(23)
10 Charge to Capital	(227)	(4)	224
<u>Capital Financing Charges</u>			
11 Debt Management Costs	3	-	(3)
12 Interest Payable (Pooled Funds)	9	13	4
13 Interest Payable (CIFCO)	594	529	(65)
14 MRP	933	1,035	102
<u>Investment Income</u>			
15 Pooled Funds	(421)	(418)	3
16 Interest Receivable (Cash Surplus)	(8)	(19)	(11)
17 Interest Receivable (CIFCO)	(1,064)	(1,229)	(165)
<u>Transfers to Reserves</u>			
18 (a) New Homes Bonus	866	683	(182)
19 (b) S31 Business Rates Grant	797	1,107	310
20 (c) Other	27	217	190
21 Net Service Cost	9,744	10,464	720
22 Transformation Fund - Staffing (NHB)	(50)	-	50
23 Transfers from Reserves - earmarked	(1,038)	(880)	158
24 Transformation Fund - to balance the budget	(329)	-	329
25 New Homes Bonus - to balance the budget	(866)	(683)	182
26 S31 Business Rates Grant - to balance the budget	(797)	(1,107)	(310)
27 Baseline business rates	(2,488)	(2,104)	384
28 Business rates levy	-	495	495
29 Business rates – 17/18 collection fund deficit / (surplus)	1,256	(197)	(1,453)
30 Business rates – growth/pooling benefit	(206)	(283)	(77)
31 Rural Services Delivery Grant	-	(227)	(227)
32 Council Tax	(5,214)	(5,466)	(252)
33 Surplus on Council Tax Collection fund	(12)	(12)	(0)
34 Total Funding	(9,744)	(10,464)	(720)

Council Tax Base	(32,822)	(33,359)	(537)
Council Tax for Band D Property	158.86	163.86	5.00
Council Tax	(5,214)	(5,466)	(252)



GENERAL FUND BUDGET - Services and Activities Summary

Planning and Communities	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Growth and Sustainable Planning	913	0	458	20	0	0	(846)	545
Business Improvement	33	0	0	1	0	0	0	35
Policy and Strategy (Health & Well Being)	127	0	59	4	0	0	(18)	171
Strategic Planning	455	0	369	3	0	0	(242)	585
Strong and Safe Communities	182	0	200	6	0	0	0	388
Sustainable Environment	548	0	31	21	0	0	(24)	576
TOTAL	2,259	0	1,117	56	0	0	(1,131)	2,301

Housing	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Private Sector Housing	69	0	22	4	0	0	(2)	93
Housing Options	52	0	0	0	0	0	0	52
Homelessness	178	62	133	6	0	0	(267)	111
TOTAL	299	62	155	10	0	0	(269)	257

Economic Development and Regeneration	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Open for Business	237	0	78	6	0	0	(169)	152
TOTAL	237	0	78	6	0	0	(169)	152

Environment and Commercial Partnerships	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Building Control	356	3	9	21	0	0	(316)	73
Waste Services	233	73	777	9	2,033	0	(1,987)	1,138
Food and Safety	244	0	10	9	0	0	(18)	245
Leisure	0	56	0	0	233	0	(102)	186
Countryside and Public Realm	222	314	352	8	876	0	(243)	1,530
TOTAL	1,056	446	1,148	46	3,142	0	(2,667)	3,172

Customer Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Customer Services	457	0	61	2	0	0	0	520
Business Improvement (Corporate)	119	0	6	1	0	0	0	126
ICT	139	0	326	0	212	0	0	678
Communications	137	0	15	2	0	0	0	154
TOTAL	853	0	408	4	212	0	0	1,477

Corporate Resources	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
HR and Organisational Development	336	0	29	1	0	0	0	367
Financial Services	791	171	195	15	1,075	15,523	(17,107)	662
Commissioning and Procurement	127	0	11	2	0	0	0	140
Health and Safety	100	0	70	3	0	0	0	173
Senior Leadership Team	459	0	53	47	0	0	0	560
TOTAL	1,813	171	358	68	1,075	15,523	(17,107)	1,901

Law and Governance	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Information Management	223	0	30	0	0	0	(178)	76
Internal Audit	83	0	5	0	0	0	(3)	86
Democratic Services	211	0	499	14	0	0	(32)	693
Shared Legal Services	185	0	225	0	0	0	(97)	313
TOTAL	703	0	760	15	0	0	(311)	1,167

Assets and Investments	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Asset Regeneration	68	133	160	0	0	0	(290)	72
Property Services	38	58	83	0	26	0	(448)	(244)
Housing Development	40	0	2	0	0	0	0	43
BMS Invest	74	0	22	1	0	0	(32)	64
TOTAL	220	191	267	2	26	0	(771)	(65)

TOTAL	7,440	870	4,291	208	4,455	15,523	(22,424)	10,361
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GENERAL FUND BUDGET - Planning and Communities

Growth and Sustainable Planning	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Development Management	913	0	169	20	0	0	(739)	363
Development Management - Appeals	0	0	258	0	0	0	0	258
Development Management - pre application	0	0	32	0	0	0	(107)	(76)
	913	0	458	20	0	0	(846)	545

Business Improvement	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Business Improvement	33	0	0	1	0	0	0	35
	33	0	0	1	0	0	0	35

Policy and Strategy (Health & Well Being)	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Policy and Strategy (Health and Well Being)	123	0	40	4	0	0	0	168
Stories of Sudbury Silk	0	0	18	0	0	0	(18)	0
Strategic Leisure Review	4	0	0	0	0	0	0	4
	127	0	59	4	0	0	(18)	171

Strategic Planning	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Infrastructure Team - CIL	71	0	0	0	0	0	(110)	(39)
Strategic Planning General	0	0	3	0	0	0	0	3
Development Policy and Local Plans	311	0	76	1	0	0	0	389
Local Plans	0	0	0	0	0	0	0	0
Housing Strategy	0	0	0	0	0	0	0	0
Social Housing	63	0	8	1	0	0	(12)	60
Housing Enabling	0	0	8	0	0	0	0	8
Community Housing Fund	10	0	88	0	0	0	0	98
Neighbourhood Plans	0	0	186	0	0	0	(120)	66
	455	0	369	3	0	0	(242)	585

Strong and Safe Communities	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Community Achievement Awards	0	0	3	0	0	0	0	3
Community Development	91	0	1	3	0	0	0	95
Grants and Contributions	37	0	172	2	0	0	0	211
Community Safety-General	54	0	24	1	0	0	0	78
Village of the Year	0	0	1	0	0	0	0	1
	182	0	200	6	0	0	0	388

Sustainable Environment	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Conservation	122	0	1	5	0	0	(20)	109
Planning Enforcement	153	0	4	6	0	0	0	162
Environmental Protection	273	0	11	10	0	0	(5)	289
Abandoned Vehicles	0	0	1	0	0	0	0	1
Climate Change and Sustainability	0	0	8	0	0	0	0	8
Dog Control	0	0	8	0	0	0	0	8
	548	0	31	21	0	0	(24)	576

TOTAL	2,259	0	1,117	56	0	0	(1,131)	2,301
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GENERAL FUND BUDGET - Housing

Private Sector Housing	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Housing Standards	69	0	0	4	0	0	0	73
Home Improvement Agency	0	0	16	0	0	0	0	16
Other Housing Matters	0	0	5	0	0	0	0	5
Other Housing Services	0	0	0	0	0	0	(2)	(2)
	69	0	22	4	0	0	(2)	93

Housing Options	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Housing Options	52	0	0	0	0	0	0	52
	52	0	0	0	0	0	0	52

Homelessness	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Homelessness Private Sector	0	18	104	3	0	0	(93)	32
Rent Deposit Scheme	0	25	0	3	0	0	(25)	3
Homeless Prevention Fund	178	0	28	0	0	0	0	206
Flexible Homeless Support Grant	0	0	0	0	0	0	(106)	(106)
New Burdens mad Data Grant	0	0	0	0	0	0	(32)	(32)
Old School House	0	19	0	0	0	0	(11)	9
	178	62	133	6	0	0	(267)	111



GENERAL FUND BUDGET - Economic Development and Regeneration

Open for Business	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Economic Development	148	0	25	5	0	0	0	178
Tourism General	0	0	32	0	0	0	(5)	28
Taxi and Private Hire Licensing	35	0	13	0	0	0	(79)	(31)
Alcohol, Entertainments and Late Night Refreshment	44	0	8	0	0	0	(78)	(26)
Gambling and Small Lotteries	5	0	0	1	0	0	(8)	(2)
Other Licences	4	0	0	0	0	0	0	4
	237	0	78	6	0	0	(169)	152
TOTAL	237	0	78	6	0	0	(169)	152



GENERAL FUND BUDGET - Environment and Commercial Partnerships

Building Control	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Building Regulations: chargeable service	247	0	4	14	0	0	(288)	(23)
Building Regulations: non-chargeable service	56	0	0	3	0	0	0	59
Building Regulations: other activities	34	0	0	2	0	0	0	36
Commercial Income	0	0	2	0	0	0	(6)	(4)
Dangerous Structures	0	0	0	0	0	0	(0)	(0)
Street Naming and Numbering	20	3	3	1	0	0	(23)	4
	356	3	9	21	0	0	(316)	73

Waste Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Creeping Rd Depot	0	45	7	0	0	0	0	52
Chilton Depot	0	28	1	0	1	0	(1)	28
Joint Waste Contract	0	0	13	7	0	0	(5)	15
Domestic Waste	146	0	336	1	1,485	0	(425)	1,543
Bring Sites	12	0	54	0	0	0	(121)	(55)
Trade Waste	17	0	236	0	153	0	(576)	(169)
Garden Waste	58	0	131	0	394	0	(860)	(277)
	233	73	777	9	2,033	0	(1,987)	1,138

Food & Safety	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Food and Safety (General)	244	0	2	9	0	0	(1)	253
Food Hygiene Courses	0	0	0	0	0	0	(1)	(0)
Animal Welfare Licensing	0	0	2	0	0	0	(12)	(10)
Health and Safety Regulation	0	0	0	0	0	0	(1)	(1)
Food Safety	0	0	1	0	0	0	0	1
Water Sampling	0	0	4	0	0	0	(4)	0
Land Drainage	0	0	2	0	0	0	0	2
	244	0	10	9	0	0	(18)	245

Leisure	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Hadleigh Pool	0	20	0	0	70	0	(45)	45
Kingfisher Leisure Centre	0	36	0	0	132	0	(27)	141
New Hadleigh Pool & Leisure	0	0	0	0	31	0	(31)	1
	0	56	0	0	233	0	(102)	186

Countryside and Public Realm	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Comm Development - Countryside	28	0	0	0	0	0	0	29
Footpaths	23	0	2	1	0	0	(9)	16
Nayland Sports and Burial Ground	0	0	0	0	2	0	0	2
Public Conveniences	0	59	20	0	40	0	0	119
Street and Major Road Cleansing	7	0	75	1	451	0	(38)	495
Open Spaces	108	0	138	2	365	0	(38)	575
Public Tree Programme	48	22	0	4	0	0	0	75
Car Parks General	8	26	11	0	4	0	(22)	27
Pin Mill Car Park	0	2	8	0	0	0	(12)	(2)
Hadleigh car Parks	0	32	21	0	5	0	(25)	34
Sudbury Car Parks	0	174	41	0	10	0	(100)	125
The Greenways Project	0	0	6	0	0	0	0	6
AONB Contribution	0	0	32	0	0	0	0	32
	222	314	352	8	876	0	(243)	1,530

TOTAL	1,056	446	1,148	46	3,142	0	(2,667)	3,172
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GENERAL FUND BUDGET - Customer Services

Public Access	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Customer Services	457	0	57	2	0	0	0	516
Sudbury Customer Access Point	0	0	4	0	0	0	0	4
	457	0	61	2	0	0	0	520

Business Improvement Corporate	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Business Improvement Corporate	119	0	6	1	0	0	0	126
	119	0	6	1	0	0	0	126

ICT	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
ICT	139	0	326	0	212	0	0	678
	139	0	326	0	212	0	0	678

Communications	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Communications	137	0	15	2	0	0	0	154
	137	0	15	2	0	0	0	154

TOTAL	853	0	408	4	212	0	0	1,477
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GENERAL FUND BUDGET - Corporate Resources

HR and Organisational Development	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
HR & Organisational Development	336	0	29	1	0	0	0	367
	336	0	29	1	0	0	0	367

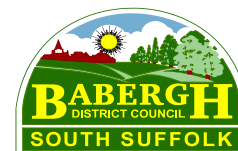
Financial Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Financial Resources	423	0	43	1	0	0	0	467
Treasury Management	0	0	12	0	0	0	0	12
Bank Charges	0	0	55	0	0	0	0	55
External Audit	0	0	63	0	0	0	0	63
Insurance Premiums	116	102	20	14	0	0	0	252
Pay Inflation and Increment Costs	(177)	0	0	0	0	0	0	(177)
Early Retirement Pension Direct Charges	25	0	0	0	0	0	0	25
Rent Allowances	0	0	0	0	0	8,768	(8,848)	(80)
Rent Rebates to HRA Dwellings	0	0	0	0	0	6,755	(6,837)	(82)
Council Tax Collection	0	0	2	0	0	0	(177)	(175)
NNDR Collection	0	0	0	0	0	0	(138)	(138)
Shared Revenues Partnership	0	0	0	0	1,075	0	0	1,075
Contingencies/Savings Adjustments	(90)	0	0	0	0	0	0	(90)
Unapportionable Central Overheads	493	69	0	0	0	0	0	562
S31 Business Rates Grant	0	0	0	0	0	0	(1,107)	(1,107)
	791	171	195	15	1,075	15,523	(17,107)	662

Commissioning and Procurement	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Commissioning and Procurement	127	0	0	2	0	0	0	129
Central Stationery and Equipment	0	0	10	0	0	0	0	10
	127	0	11	2	0	0	0	140

Health and Safety	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Health and Safety	100	0	46	3	0	0	0	149
Civil Protection and Emergency Planning	0	0	24	0	0	0	0	24
	100	0	70	3	0	0	0	173

Senior Leadership Team	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Senior Leadership Team	429	0	53	(24)	0	0	0	458
Corporate Management	30	0	0	71	0	0	0	101
	459	0	53	47	0	0	0	560

TOTAL	1,813	171	358	68	1,075	15,523	(17,107)	1,901
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GENERAL FUND BUDGET - Law and Governance

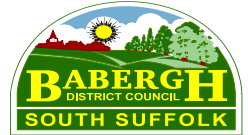
Information Management	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Information Management	223	0	10	0	0	0	0	234
Land Charges	0	0	20	0	0	0	(178)	(158)
	223	0	30	0	0	0	(178)	76

Internal Audit	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Internal Audit	83	0	5	0	0	0	(3)	86
	83	0	5	0	0	0	(3)	86

Democratic Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Electoral Registration	0	0	50	0	0	0	(2)	48
Elections	78	0	100	0	0	0	(25)	153
Governance	262	0	3	0	0	0	(0)	265
Cost of Democracy	(155)	0	278	14	0	0	(2)	136
Central Postal Services	26	0	51	0	0	0	0	76
Central Printing	0	0	18	0	0	0	(3)	15
	211	0	499	14	0	0	(32)	693

Shared Legal Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Shared Legal Services	185	0	225	0	0	0	(97)	313
	185	0	225	0	0	0	(97)	313

TOTAL	703	0	760	15	0	0	(311)	1,167
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GENERAL FUND BUDGET - Assets and Investments

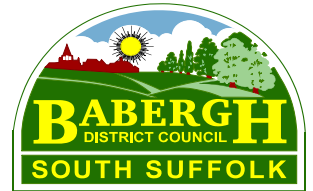
Asset Regeneration	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Asset Utilisation	68	2	2	0	0	0	0	73
Navigation House	0	15	5	0	0	0	(24)	(4)
Borehamgate Shopping Centre	0	29	5	0	0	0	(241)	(207)
Endeavour House HQ	0	50	148	0	0	0	0	198
Stowmarket Customer Access Point	0	24	0	0	0	0	0	24
South Suffolk Business Centre	0	0	0	0	0	0	(25)	(25)
Touchdown Points	0	13	0	0	0	0	0	13
	68	133	160	0	0	0	(290)	72

Property Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Asset Management	38	0	7	0	0	0	0	44
Industrial Estates	0	1	0	0	1	0	(74)	(72)
Belle Vue House	0	26	0	0	0	0	0	26
Hadleigh Market	0	1	0	0	0	0	(2)	(1)
Wenham Depot	0	11	0	0	0	0	0	11
Calais Street Depot	0	2	0	0	0	0	0	2
PV Panels	0	13	47	0	25	0	(372)	(288)
Community Safety-CCTV	0	1	29	0	0	0	0	29
Angel Court	0	5	0	0	0	0	0	5
	38	58	83	0	26	0	(448)	(244)

Housing Development	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Housing Development	40	0	2	0	0	0	0	43
	40	0	2	0	0	0	0	43

BMS Invest	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
BMS Invest	74	0	22	1	0	0	(32)	64
	74	0	22	1	0	0	(32)	64

TOTAL	220	191	267	2	26	0	(771)	(65)
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HOUSING REVENUE ACCOUNT 2019/20

	2018/19 £'000	2019/20 £'000
Income		
Dwelling Rent and Other Income	(16,633)	(16,973)
Less Bad Debt Provision	155	98
Interest Income	(15)	(10)
Gross Income	(16,493)	(16,885)
	2017/18 £'000	2018/19 £'000
Expenditure		
Repairs, maintenance, management and other costs	6,057	6,225
Capital Charges (funding the capital programme)	2,847	3,117
Depreciation	2,721	3,313
Revenue Contribution to Capital Programme	4,124	3,922
Gross Expenditure	15,749	16,577
Net Operating Income	(744)	(308)
Net Transfer to Revenue Provision for Repayment of Borrowing	500	500
(Surplus)/Deficit for the Year	(244)	192



BABERGH CAPITAL PROGRAMME 2019/20 - 2022/23	2019/20	2020/21	2021/22	2022/23	TOTAL BUDGET (over 4 years)	Capital Receipts	Revenue Contributions to Capital	Reserves	Government Grants	S106	Borrowing	Total Financing
GENERAL FUND	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000

Supported Living

Mandatory Disabled Facilities Grant	409	409	409	409	1,636				1,636			1,636
Discretionary Housing Grants	100	100	100	100	400						400	400
Empty Homes Grant	100	100	100	100	400						400	400
Total Supported Living	609	609	609	609	2,436	0	0	0	1,636	0	800	2,436

Environment and Projects

Replacement Refuse Freighters - Joint Scheme	376	298	0	2,010	2,684						2,684	2,684
Recycling Bins	65	65	65	65	260						260	260
Total Environment and Projects	441	363	65	2,075	2,944	0	0	0	0	0	2,944	2,944

Communities and Public Access

Community Development Grants	117	117	117	117	468						468	468
Play Equipment	50	50	50	50	200						200	200
Planned Maintenance / Enhancements - Car Parks	36	50	50	50	186						186	186
Total Community Services	203	217	217	217	854	0	0	0	0	0	854	854

Leisure Contracts

Kingfisher Leisure Centre - changing room replacement	0	0	0		0							0
Kingfisher - changing room replacement	0	0	0	0								0
Kingfisher Leisure Centre - Planned Maintenance	0	100	100	100	300						300	300
Kingfisher Leisure Centre Refurbishment	2,229	65	0	0	2,293		140				2,153	2,293
Hadleigh Pool and Leisure Refurbishment	2,308	62	0	0	2,371	682	200		150		1,339	2,371
Hadleigh Pool and Leisure - Planned Maintenance	0	110	50	50	210						210	210
Total Leisure Contracts	4,537	337	150	150	5,173	682	340	0	150	0	4,002	5,174

Capital Projects

Planned Maint / Enhancements - Hadleigh HQ	0	0	0	0	0							0
Planned Maint / Enhancements - Other Corp Buildings	48	44	44	44	180						180	180
Carbon Reduction	0	0	0	0	0							0
Hadleigh Community Facility	0	0	0	0	0							0
Installation of PV Panels on Housing Stock	0	0	0	0	0							0
Total Capital Projects	48	44	44	44	180	0	0	0	0	0	180	180

Investment and Commercial Delivery

Belle Vue	4,000	2,000	0	0	6,000						6,000	6,000
Property Investment Fund	3,000	0	0	0	3,000						3,000	3,000
HQ site	582	2,597	0	0	3,179						3,179	3,179
CIFCO - further investment	12,500	12,500	0	0	25,000						25,000	25,000
Total Investment and Commercial Delivery	20,082	17,097	0	0	37,179	0	0	0	0	0	37,179	37,179

Corporate Resources

ICT - Hardware / Software costs	200	200	200	200	800						800	800
Total Corporate Resources	200	200	200	200	800	0	0	0	0	0	800	800

Total General Fund Capital Spend

	26,120	18,867	1,285	3,295	49,566	682	340	0	1,786	0	46,759	49,566
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BABERGH CAPITAL PROGRAMME 2019/20 - 2022/23	2019/20	2020/21	2021/22	2022/23	TOTAL BUDGET (over 4 years)	Capital Receipts	Revenue Contributions	Reserves	Government Grants	S106	Borrowing	Total Financing
HOUSING REVENUE ACCOUNT	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000

Housing Maintenance

Planned maintenance	4,923	4,961	5,079	5,394	20,357		7,317	13,040				20,357
ICT Projects	200	200	200	200	800		708	92				800
Environmental Improvements	500	250	50	50	850		350	500				850
Disabled Facilities work	200	200	200	200	800		800					800

New build programme inc acquisitions	17,441	9,330	4,526	5,195	36,492	9,266	6,002	0	3,390	1,119	16,715	36,492
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Total HRA Capital Spend

	23,264	14,941	10,055	11,039	59,299	9,266	15,177	13,632	3,390	1,119	16,715	59,299
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RESERVES

GENERAL FUND

Estimated Balance 31 Mar 2019 £'000	2019/20		Estimated Balance 31 Mar 2020 £'000
	Transfer to reserves £'000	Use of reserves £'000	

Contingency Reserves

General Fund Working Balance / Reserve

(1,200)			(1,200)
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Carry Forwards	(94)			(94)
Business Rates Equalisation Reserve	(193)	(197)		(390)
Strategic Planning	(349)		161	(188)
Government Grants	(248)			(248)
Homelessness	(205)		29	(176)
Commuted Maintenance Payments	(889)		384	(505)
Elections Fund	(60)	(20)	70	(10)
Planning Enforcement	(20)			(20)
Growth & Sustainable Planning	(20)			(20)
Planning (Legal)	(64)		41	(23)
Waste	(146)		141	(5)
Revocation of personal search fees	(55)		55	0
Community Infrastructure Levy (CIL)	(2,496)			(2,496)
Sub total	(4,838)	(217)	880	(4,175)
Transformation Fund	(285)	(1,790)	1,790	(285)

TOTAL GENERAL FUND RESERVES	(6,323)	(2,007)	2,670	(5,660)
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